Mitsui at a Glance

Revenue
US$ 62.7 billion

Total Assets
US$ 106.7 billion

Profit for the Year
US$ 3.7 billion

Core Operating C/F
US$ 5.1 billion

Number of Offices and Overseas Trading Affiliates
138

Number of Affiliated Companies for Consolidation
491

Number of Employees (consolidated)
43,993

Global Network -Countries/Regions-
66

(As of October 1, 2018)

Business Unit

- Iron & Steel Products Business Unit
- Mineral & Metal Resources Business Unit
- Infrastructure Projects Business Unit
- Mobility Business Unit I
- Mobility Business Unit II
- Basic Materials Business Unit
- Performance Materials Business Unit
- Nutrition & Agriculture Business Unit
- Energy Business Unit I
- Energy Business Unit II
- Food Business Unit
- Food & Retail Management Business Unit
- Healthcare & Service Business Unit
- IT & Communication Business Unit
- Corporate Development Business Unit
- Corporate Staff Divisions

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Mitsui’s Business Areas and Key Function

Providing new value across a wide range of industries, leveraging our business engineering capabilities and diverse experience.

Mitsui’s Business Domain

- Machinery & Infrastructure
  - RE/Thermal Generation
  - Port/Airport
  - Railways
  - Ships
  - Aerospace
  - Motor vehicles
  - Mining/Construction/Industrial machinery.

- Chemicals
  - Fertilizer
  - Agrochemicals
  - Feed additives
  - Flavorings
  - Food science
  - Carbon fiber

- Energy
  - Oil
  - Natural Gas/LNG
  - Coal

- Lifestyle
  - Food resources
  - Food products
  - Retail
  - Healthcare
  - Fashion
  - Real estate

- Innovation & Corporate Development
  - IoT
  - AI
  - Telecommunication

- Metals
  - Steel products
  - Mineral
  - Metal resources
  - Resource recycling

Mitsui’s Capability

- Marketing
- Project Management
- Finance
- Risk Management
- Digital Transformation
- Logistics
- Business Development

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Mitsui’s Space Business

- **CubeSat Deployment Service from ISS**
  - Provide deployment service from International Space Station Japanese Experimental Module “Kibo” for CubeSat.
  - This Project is JAXA’s first privatization of its ISS service.

- **Overview of Deployment Service:**
  - Inclination: 51.6[deg]
  - Altitude: under 400km
  - Applicable size: 1U~6U and 50kg class
  - Launch Timing: Quarterly
  - Launch Site: Japan and US

- **Our Service:**
  - Procuring launch schedule
  - Supporting safety review
  - Performing Integration
  - Logistics service
  - Launch and Deployment by JAXA
Mitsui’s Space Business②

Spaceflight, Inc. (SI)

- HQ : Seattle, WA USA (established in 1999)
- Business: 1) Rocket ride share business
  2) Earth Observation business (Blacksky)

- Overview of the business
  1) Rocket ride share business :
  2) Earth Observation business (Blacksky) :
One Stop Service

Want to study by satellite, but not to develop satellite bus...
Want to use SPACE, but don’t know how to make satellite
Don’t have enough workload to operate satellite

In order to increase the CubeSat users, Mitsui is providing the BEST solution for satellite development, launch and operation!
<Ref.>Launch Schedule (until 2021 1Q)

<table>
<thead>
<tr>
<th>Launch plan</th>
<th>Spacecraft</th>
<th>Launch site</th>
</tr>
</thead>
<tbody>
<tr>
<td>May, 2020</td>
<td>HTV</td>
<td>Japan</td>
</tr>
<tr>
<td>Aug, 2020</td>
<td>Space X/Dragon</td>
<td>US</td>
</tr>
<tr>
<td>Oct, 2020</td>
<td>NG/Cygnus</td>
<td>US</td>
</tr>
<tr>
<td>Jan, 2021</td>
<td>SpaceX/Dragon</td>
<td>US</td>
</tr>
</tbody>
</table>

The launch slot every quarter

【HTV】
【Space X/Dragon】
【Northrup Grumman/Cygnus】
Company Profile of MBA

Mitsui Bussan Aerospace Co., Ltd.

- Established in April, 1982
- A 100% owned subsidiary of Mitsui & Co., specialized in sales and marketing in aviation and aerospace fields
- Approx. 100 employees as of April, 2019
- Sales amount approx. US$190M – as of March 2019
- Overseas Offices
  - US Subsidiary: Dallas, TX
  - European Liaison Office: Milano, Italy
- Space business department was established on July 1st, 2019
Thank you!

360° business innovation.